



Umicore at the Core Event in Poland

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Speakers:

Caroline Kerremans
Mathias Miedreich
Ralph Kiessling
Frank Daufenbach
Geert Olbrechts
Katharina Grabrucker

Michiel De Jonge
Stephan Jannis
G.S. Son
Stephane Levasseur
Dariusz Jurczak

Introduction

Mathias Miedreich, CEO

So, good morning everybody. Good morning here in Wrocław and good morning also to everybody who is again joining online. So today we are at the part two of our technology day on battery materials.

The part two, as we have said, is going from more theory yesterday into practice today. We will have a presentation of Michiel and Dariusz just in a minute about our approach to manufacturing, which as we have said already yesterday is different. It's new, it's a new set up compared to the traditional way how to produce cathode materials. It's embracing flexibility and openness, and with that security and future-proofness for the variety of technologies that we think will play a role in the arena of CAM.

I have to say that I thought we are well aligned in our team, but I have to say this morning we are not quite yet because you have all received the instruction yesterday to dress up for operational visit with long sleeves. I have done that while our operation team is in full suits, which you should see as a sign of appreciation.

So I hand over the stage now to Michiel and **Dariusz** and I wish you a very good start into the day.

