



Umicore at the Core Event in Poland

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Speakers:

Caroline Kerremans Mathias Miedreich Ralph Kiessling Frank Daufenbach Geert Olbrechts Katharina Grabrucker Michiel De Jonge Stephan Jannis G.S. Son Stephane Levasseur Dariusz Jurczak

Closing Remarks

Mathias Miedreich, CEO

Okay, so I see Caroline pushing us hard to stop now.

Thank you very much, gentlemen.

And we have, during the tour, more opportunities to ask questions. Thank you very much.

So let me close the session here today.

I have received yesterday during our dinner positive feedback about the content that we have provided, so I'm happy about that.

But I especially wanted to mention that we have deliberately decided also to bring not only PowerPoint slides to this meeting, but the actual people. And I hope that you have also enjoyed the conversations last night during the breakfast this morning, and will continue to do that through the rest of the tour, because the people are what matter at the end of the day. They are doing the job. The PowerPoint slides is just a description of that.

So with that, let us go now into the practical phase of it. I have to say goodbye now to everybody who is watching online. Unfortunately, we cannot take you with us into our plant. So thank you very much for joining.

I hope it was insightful for everybody these two days of discussions.

So, thank you very much, and have a great continued day.

End of webcast